

01 BASF: Overview

02 Markets and Verbund sites

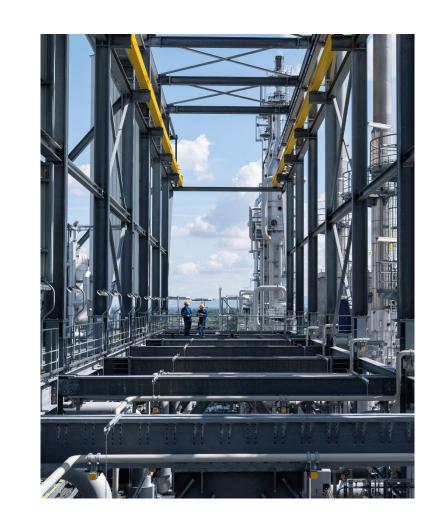
BASF – We create chemistry

- Our chemistry is used in almost all industries
- We combine economic success, social responsibility and environmental protection
- Sales 2023: €68.9 billion
- EBIT before special items 2023: €3.8 billion
- Employees (as of December 31, 2023): 111,991
- 234 production sites including 6 Verbund sites
- Over 78,000 customers from various sectors in almost every country in the world

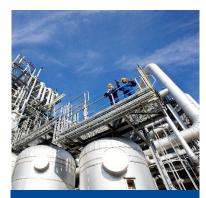


Organization of the BASF Group

- Combined into six segments, 11 divisions bear operational responsibility
- The **regional and country units** represent BASF locally and support the growth of business units with local proximity to customers
- Our central research division and innovation competencies in our operational divisions safeguard our innovative capacity and competitiveness
- The Corporate Center units support the Board of Executive Directors in steering the company as a whole
- Five **service units** provide competitive services for the operating divisions and sites



BASF's segments



Chemicals

Petrochemicals
Intermediates



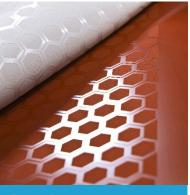
Materials

Performance Materials
Monomers



Industrial Solutions

Dispersions & Resins
Performance Chemicals



Surface Technologies

Catalysts

Coatings



Nutrition & Care

Care Chemicals

Nutrition & Health



Agricultural Solutions

Sustainability – We are shaping the transformation towards climate neutrality and a circular economy

2050 We create net zero chemistry for a sustainable CO₂ emissions* future

enable circular economy

Innovation – new processes, technologies and products for a sustainable future

Research for future: Resource-efficient solutions and business models to decouple growth from the consumption of finite resources



Our success factors:

Customer focus, digitalization, creativity, efficiency and collaboration with external partners

Global expenditures for research and development over €2.1 billion, world leader in chemical industry

Approximately **10,000** employees worldwide involved in research and development

Around 1,000 new patents filed in 2023

Global Know-How Verbund with external partners

BASF Asia PacificAt a glance



Present in 19 markets



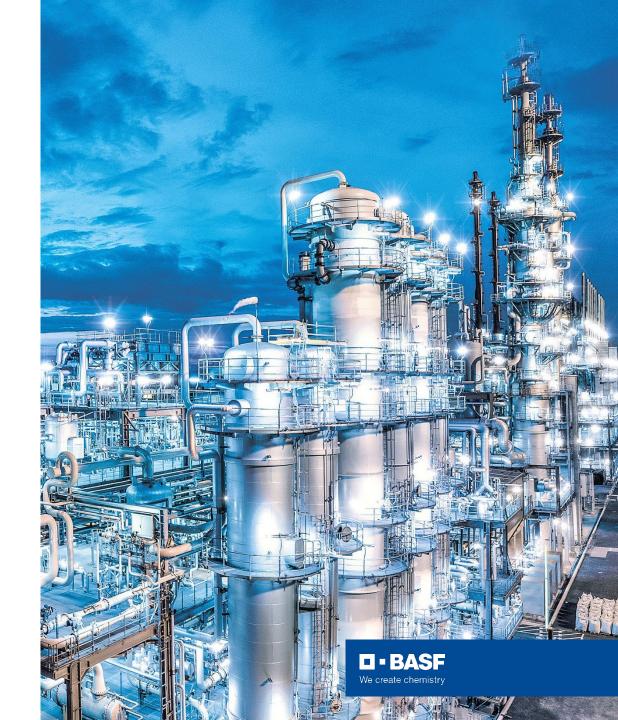
~ 70 production sites*



21,193 employees**



~ €17.5 billion sales in 2023***



^{*} Some sites are not shown due to scale. Site and office numbers refer to companies of significant size where BASF holds a stake greater than 50%.

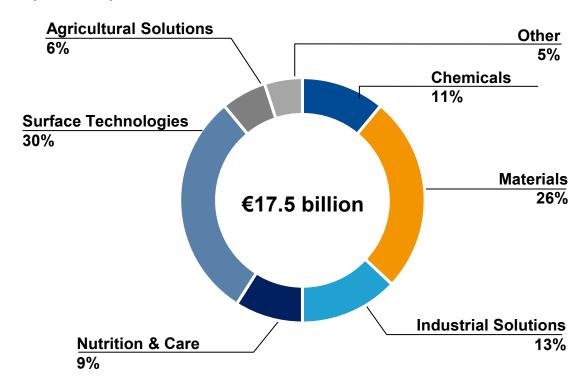
^{**} Employee number as of December 31, 2023

^{***} Sales by location of customer as of December 31, 2023

BASF Asia Pacific:

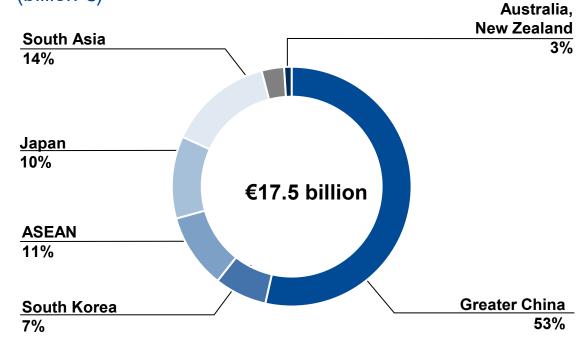
2023 sales*

Sales* by segment in 2023 (billion €)



^{*}Sales to third parties by location of customer; figures do not include sales of joint ventures consolidated at equity such as BASF-YPC Ltd., Nanjing, China

Sales* by market in 2023 (billion €)



South Asia: India, Pakistan, Bangladesh, Sri Lanka

ASEAN: Singapore, Philippines, Vietnam,

Thailand, Indonesia, Malaysia, Myanmar,

Cambodia



BASF in Asia Pacific:

Major R&D sites



Innovation Campus, Shanghai, China



R&D for chemicals and catalysis, materials, specialty chemicals, analytics, digitalization for R&D, Creation Center, open innovation

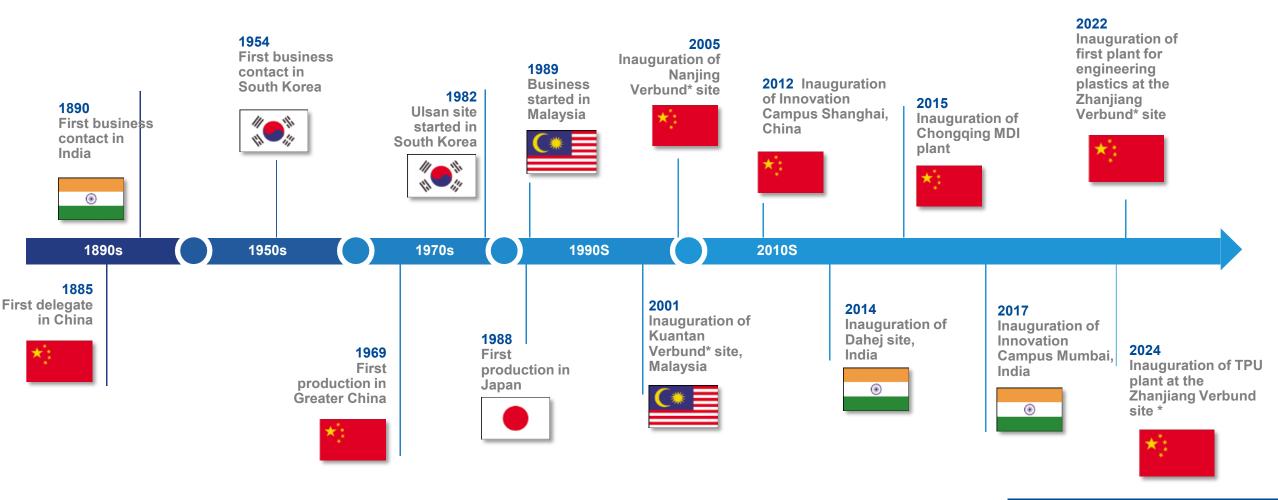
Innovation Campus Mumbai, India

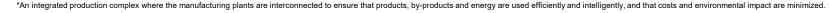


Focus: Crop protection, process development, specialty chemicals, analytics, Creation Center



BASF is growing in and with Asia Pacific









Greater China:

Chinese Mainland, Hong Kong, Taiwan



30 production sites*



12,115 employees**



~ €9.4 billion sales*** in 2023

- * Site number as of December 31, 2023
- ** Employee number as of December 31, 2023
- *** By location of customer as of December 31, 2023





South Asia:

India, Pakistan, Bangladesh, Sri Lanka





production sites*



2,335 employees**



~ €2.5 billion

sales*** in 2023

- Site number as of December 31, 2023
- Employee number as of December 31, 2023
- ** By location of customer as of December 31, 2023





ASEAN:

Singapore, Malaysia, Indonesia, Thailand, Vietnam, Philippines, Myanmar, Cambodia



production sites*



4,192 employees**



sales*** in 2023

- * Site number as of December 31, 2023
- ** Employee number as of December 31, 2023
- *** By location of customer as of December 31, 2023





Japan:



6 production sites*



920 employees**



~ €1.8 billion sales*** in 2023

- * Site number as of December 31, 2023
- ** Employee number as of December 31, 2023
- *** By location of customer as of December 31, 2023





Korea:



8 production sites*



1,209 employees**



~ €1.3 billion sales*** in 2023

- Site number as of December 31, 2023
- ** Employee number as of December 31, 2023
- *** By location of customer as of December 31, 2023





Australia and New Zealand:



6 production sites*



370 employees**



- Site number as of December 31, 2023
- ** Employee number as of December 31, 2023
- *** By location of customer as of December 31, 2023



Verbund site Zhanjiang (under construction)

Completion	by 2030
Site area	~ 4 km²
Production facilities &	Thermoplastic polyurethanes (TPU)
Sales products (in	Engineering plastics (EPC)
operation)	
Production facilities & sales products (planned)	Steam cracker: 1 million metric tons p.a. and further downstream plants
Operation	 Advanced Verbund site with smart manufacturing concept To be 100% powered with renewable electricity by 2025

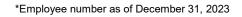




Verbund site Nanjing

Employees BASF-YPC	2173*
Company Limited	
Site area	2.42 km²
Sales products	~ 3 million metric tons p.a.
Road	21.8 km
Rail	4.2 km
Production facilities	38 production plants







Verbund site Kuantan

Employees	926*
Site area	1.36 km² Gebeng site 0.14 km² port tank farm
Sales products	~ 680,000 metric tons p.a.
Road	17 km
Pipelines	450 km (surface) 30 km (underground)
Production facilities	14 production plants





^{*} Employee number as of December 31, 2023. The data are combined 100% total from BASF PETRONAS Chemicals and 100% from Toray BASF PBT Resins, which is located at the BASF PETRONAS Chemicals site, without BASF Services.

We create chemistry